Delaware Continuum of Care

DE Continuum of Care

2020 SCORING COMMITTEE ORIENTATION

CHRISTY RUBENSTEIN, DIANA T. MYERS & ASSOCIATES

Agenda

1. Welcome & Introductions

2. CoC Program Overview

3. CoC NOFA Competition Overview

4. CoC Funding

5. Timing & Responsibilities

6. Wrap Up Discussion

CoC Scoring Committee

2020 MEMBERS

1. Brandy Nauman, Scoring Committee Chair, CoC Board, Sussex County CD and Housing

2. Carrie Casey, CoC Board Chair, NCC Division of CD and Housing

3. Devon Manning, Planner IV, DE State Housing Authority

4. Peggy Strine, Community Leader

5. Paula Witcher, Veterans Multiservice Center

6. Fred Banuelos, Community Investment Business Development Manager, Federal Home Loan Bank of Pittsburgh

7. New: Ruthann Messick, Food Bank of Delaware

Welcome & Introductions

➢ How much do you know about the CoC Program and the CoC NOFA Competition already?

➢ Are there specific issues you want to learn more about?

➢ Is there anything regarding CoC scoring that you want to discuss today?

CoC Program Overview

Key Regulations: Subpart B – Establishing and Operating a Continuum of Care

§ 578.5 Establishing the Continuum of Care

- The Continuum of Care
- The Board

§ 578.7 Responsibilities of the Continuum of Care

- Operate the Continuum of Care
- Designating and operating an HMIS
- Continuum of Care Planning

§ 578.9 Preparing an application for funds

- Design, operate, and follow a collaborative process for the development of applications and approve the submission of applications
- Establish priorities for funding projects

§578.7 Operate the CoC: Evaluate Performance

Consult with recipients and subrecipients to:

Establish performance targets appropriate for population and program type,

Monitor recipient and subrecipient performance,

Evaluate outcomes, and

Take action against poor performers

From HUD presentation

§578.7 Operate the CoC: Evaluating Outcomes for CoC & ESG Program Recipients

The CoC is responsible for measuring both system- & project-level performance:

- Project-level targets required

- Encouraged to set system targets and measure performance on regular basis

- When considering taking action against poor performers, think about how project-level performance impacts system-level performance

From HUD presentation

CoC Program Interim Rule: §578.9 Preparing an application for funds

(a) The Continuum must:

    (1) Design, operate, and follow a collaborative process for the development of applications and approve the submission of applications in response to a NOFA published by HUD

    (2) Establish priorities for funding projects in the geographic area;

    (3) (i) Designate an eligible applicant to be the collaborative applicant that will collect and combine the required application information from all applicants and for all projects within the CoC that have been selected funding. The collaborative applicant will also apply for CoC planning activities.

Questions?

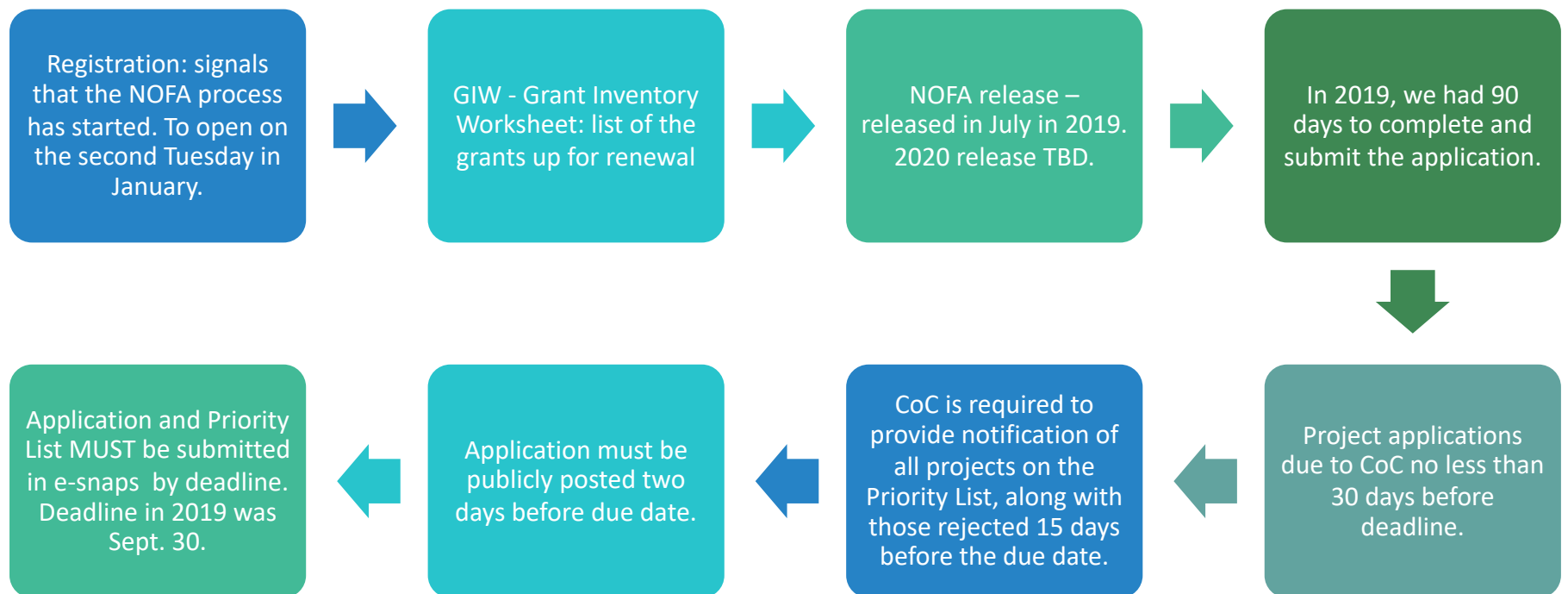GENERAL OVERVIEW

CoC NOFA Competition

CoC Competition: General Info

- The CoC NOFA Competition provides funding for homelessness-related work

- Funding can be used only for specific types of projects

- CoC funds are distributed on an annual basis

- Each year, HUD releases a Notice of Funding Availability (NOFA) for the Continuum of Care Competition

- The CoC must submit an application to receive funding
  - The "Collaborative Applicant" is the entity responsible for submitting the application on behalf of the CoC

CoC Competition: General Info

- Individual projects applications are submitted with the CoC application by the CoC
  - HUD will execute individual contracts with each project that is funded

- After submission, HUD reviews all CoC applications and scores them

- Sometimes there is "Bonus" funding available

- Applications are submitted through HUD's online e-snaps system

- Each CoC is given a cap on the amount it can request

CoC Competition: NOFA Timeline

Registration: signals that the NOFA process has started. To open on the second Tuesday in January.

→

GIW - Grant Inventory Worksheet: list of the grants up for renewal

→

NOFA release – released in July in 2019. 2020 release TBD.

→

In 2019, we had 90 days to complete and submit the application.

↓

Application and Priority List MUST be submitted in e-snaps by deadline. Deadline in 2019 was Sept. 30.

←

Application must be publicly posted two days before due date.

←

CoC is required to provide notification of all projects on the Priority List, along with those rejected 15 days before the due date.

←

Project applications due to CoC no less than 30 days before deadline.
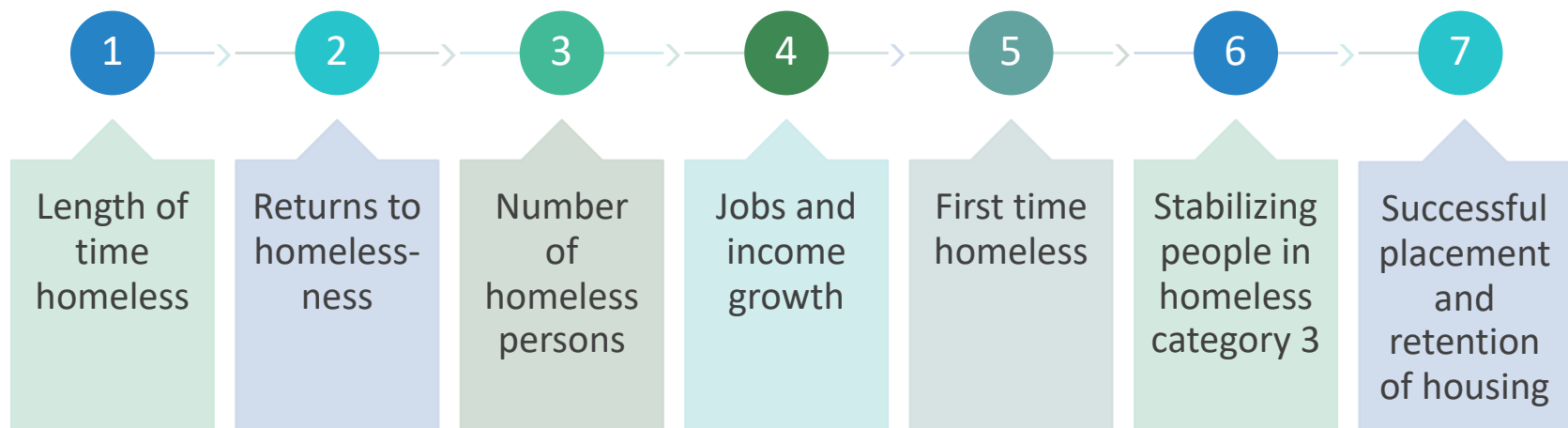
CoC Consolidated Application

In the CoC application, the CoC must respond to questions about its performance over the last year. This is the narrative part of the application & includes questions on:

CoC Governance & coordination with other systems

Methodology of and data from the Point In Time Count and the Housing Inventory Chart

Information about how the CoC is working to make progress on various goals, primarily related to reducing homelessness among subpopulations and improving System Performance Measures

System Performance Measures

Opening Doors Target Populations

- Veterans
- Chronically Homeless
- Families with Children
- Youth
- All Others Experiencing Homelessness
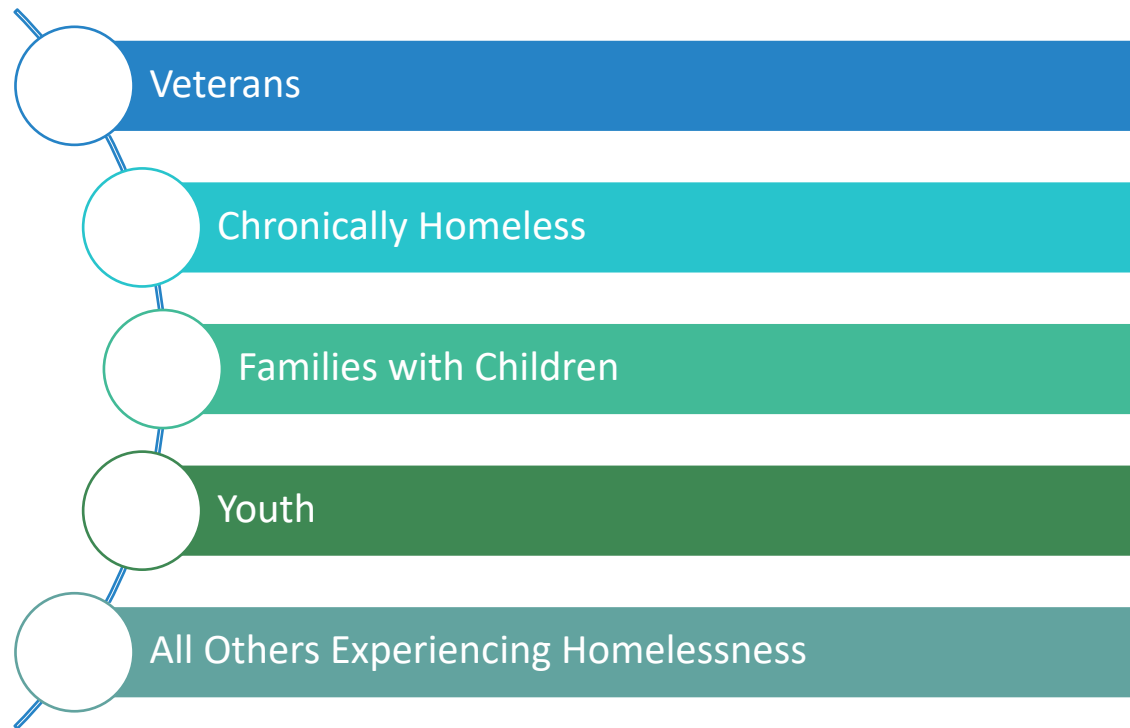
Comparison of Scoring Categories, 2016-2019	2016 NOFA Scoring	2017 NOFA Scoring	2018 NOFA Scoring	2019 NOFA Scoring
Project Ranking, Review, and Capacity	30	29	29	29
System Performance	40	49	56	60
Homeless Management Information System	18	13	13	9
Point-in-Time Count	9	6	6	6
Performance and Strategic Planning	60	60	48	40
CoC Coordination and Engagement	43	43	48	56

CoC NOFA: Application Scoring

CoC NOFA: application scoring

Project Ranking, Review, and Capacity = 29 points

- Objective Criteria and Past Performance = 18 points
- Severity of Needs and Performance = 4 points
- Reallocating Projects = 4 points
- Ranking and Selection Process = 3 points

General Info – Priority List

Individual projects must also submit their own applications to the CoC for inclusion on the "Priority List":

- The CoC must also rank all projects (except Planning) – those ranked on the bottom may lose funding

- Projects seeking to renew their grants – "renewal projects" – must go through an evaluation process

- The CoC can also choose to "reallocate" projects – these are not renewed and the funds are instead directed to another use

- The CoC may fund "new" projects

- Planning project must also be submitted

Questions?

GENERAL OVERVIEW

CoC Funding

HUD's CoC Policy Priorities

1. Create a Systemic Response to Homelessness
- Use performance measures and outcome data to make funding decisions
- Create and use an effective coordinated entry process that promotes participant choice, coordinates assistance to make sure people receive assistance quickly that results in obtaining and maintaining housing, and makes the delivery of assistance open and transparent.

2. Strategically allocate resources
- Use cost, performance, and outcome data to improve how resources are used to end homelessness.

3. Use a Housing First approach
- An approach that prioritizes rapid placement and stabilization in permanent housing without service participation requirements; programs should be moving families and individuals quickly into permanent housing, removing barriers, and adopting client-centered service models.

CoC Funding Uses

Funding is limited to very specific types of **projects**
- Housing:
  - Permanent Supportive Housing (PH-PSH)
  - Rapid Rehousing (PH-RRH)
  - Joint Component Transitional Housing-Rapid Rehousing (TH-RRH)
  - Transitional Housing (TH) through YHDP
  - Renewals only: TH & Safe Haven (SH)
- Services: Supportive Services Only (SSO)
  - New SSO projects can now only be created to fund Coordinated Entry related activities (SSO-CE) (Centralized Intake in DE CoC)
  - Existing non-CE SSO projects can be renewed (many previously converted to PSH)
- HMIS: Support for Homeless Management Information System related activities (CMIS in DE CoC)
- Planning: Support for CoC planning activities

CoC Funding Sources

- Renewal funds
  - Reallocated funds

- Bonus funds
  - CoC Bonus
  - DV Bonus

CoC Funding Terms: Reallocation

FY 2019 COC NOFA DEFINITION:

Reallocation is a process that CoCs use to shift funds in whole or part from existing eligible renewal projects to create one or more new projects without decreasing the CoC's ARD. New projects created through reallocation must meet the requirements set forth in Section II.B.1 of this NOFA and the project eligibility and project quality thresholds established by HUD in Sections V.C.3.b and V.C.3.c of this NOFA. CoCs may only reallocate eligible renewal projects that have previously been renewed under the CoC Program. To create a Transition Grant (see Section III.C.2.u of this NOFA), the CoC must wholly eliminate one or more projects and use those funds to create the single, new transition grant.

For a CoC to receive funding for a new project, other than through reallocation, the CoC must demonstrate that all project applications are evaluated and ranked based on the degree to which they improve the CoC's system performance.

TRANSLATION:

Reallocation is the process used to take funds from a renewal project and use those funds to create one or more new projects.

Reallocation can only be used if the CoC shows it evaluates and ranks projects on how they help improve system performance.

CoCs can't reallocate a first-time renewal.

If you want to transition a project to a new project type, you must reallocate it (although the transition process allows for a period to wind down old project type activities and ramp up new project type activities)

Reallocation: Partial vs. Full

Full Reallocation = 100% of the project's funds are reclaimed by the CoC
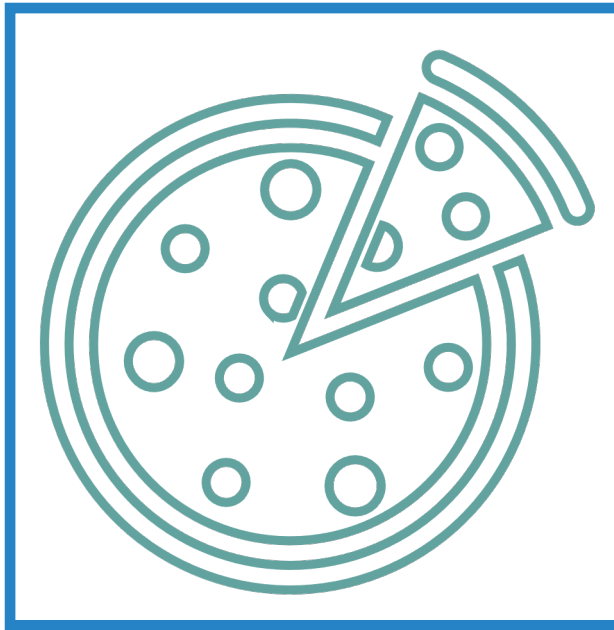
Partial Reallocation = A portion of the project's funds are reclaimed by the CoC
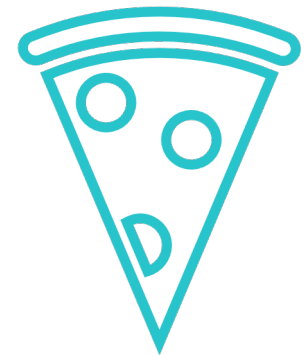
Reallocation

- HUD encourages reallocation: *"CoCs should use the reallocation process to create new projects that improve their overall performance and better respond to their needs."*
- Sometimes an agency undergoes a "voluntary reallocation" – they choose to turn in their CoC funding
- CoCs may choose to reallocate funds when
  - Projects demonstrate poor performance
  - Agency consistently fails to spend down all the project funds
  - Projects are no longer aligned with the needs or priorities of the CoC and the community it is serving
- Depending upon the circumstances of the reallocation, a new project solicitation may be needed

CoC Funding Levels

FY 2019 Continuum of Care (CoC) Program Competition NOFA

CoC <u>Estimated</u> Annual Renewal Demand Report (rev. 7/26/2019)

As stated in Section I.D of the FY 2019 CoC Program Competition NOFA, approximately $2.3 billion is available in the FY 2019 CoC Program Competition NOFA, including up to $50 million available for Domestic Violence (DV) Bonus projects, described in Section II.B.3 of the NOFA. HUD may add to the total amount with any available funds that have been carried over or recaptured from previous fiscal years. All requirements in the FY 2019 application process, including requirements for the entire CoC Consolidated Application and the total amount of funds available, are included in the NOFA. HUD will continue to require Collaborative Applicants to rank all projects, except CoC planning and Unified Funding Agency (UFA) Costs projects, in two tiers as described Sections II.B.10. a and b of the NOFA.

The following information provides each CoC the Preliminary Pro Rata Need (PPRN), Estimated ARD, Estimated ARD at 94 percent (Tier 1), CoC Bonus, DV Bonus, and CoC Planning amounts for each CoC listed. See Section III.C.2.c of the FY 2019 CoC Program Competition NOFA for the calculations used to determine the CoC Bonus amounts, Section III.C.2.h for the calculations used to determine the DV Bonus amounts, and Section V.B.2.e.(9)(a) for the calculations used to determine the CoC planning amounts.

Revision (7/26/2019) to the CoC Planning amounts for the following CoCs: CA-501, CA-600, IL-510, NY-600, and WA-500. The initial CoC Planning amount originally posted was higher than the maximum $1,250,000 permitted in the FY 2019 CoC Program Competition NOFA. This version of the FY 2019 CoC Estimated ARD reflects the correct CoC Planning amount available.

CoC Number and Name	PPRN	Estimated ARD	Tier 1	CoC Bonus	DV Bonus	CoC Planning
DE-500 - Delaware Statewide CoC	$3,975,272	$8,017,797	$7,550,244	$400,890	$397,527	$240,534

CoC Funding Terms:
Annual Renewal Demand (ARD)

FY2019 NOFA DEFINITION:

The total amount of all the CoC's projects that will be eligible for renewal in the FY 2019 CoC Program Competition, before any required adjustments to funding for leasing, rental assistance, and operating budget line items based on FMR changes. The ARD will be calculated by combining the total amount of funds requested by eligible renewal projects on the Renewal Project Listing and the combined eligible renewal project amount(s) that were reallocated.

TRANSLATION:

The total amount of funding needed to renew all existing projects

Companion: Annual Renewal Amount or ARA = the amount needed to renew a project

CoC Funding Terms:
Preliminary Pro Rata Need (PPRN)

FY2019 NOFA DEFINITION:

The amount of funds a CoC could receive based upon the geographic areas claimed by the CoC and reviewed by HUD during the CoC Program Registration process. To determine the amount of funding available for each geographic area, HUD will use the formula set forth at 24 CFR 578.17(a). Each year, HUD publishes the PPRN for each jurisdiction on the HUD Exchange. A CoC's PPRN is determined by adding the published PPRN of each metropolitan city, urban county, and other county located within the HUD-approved CoC geographic area. HUD will post a report to the FY 2019 CoC Program Competition: Funds Available page on the HUD Exchange that will list each CoC's available PPRN based on the geographic code(s) selected by the Collaborative Applicant during the FY 2019 CoC Program Registration process.

578.17(a) FORMULA

(3) PPRN is calculated on the amount determined under paragraph (a)(2) of this section by using the following formula:
(i) Two percent will be allocated among the four insular areas (American Samoa, Guam, the Commonwealth of the Northern Marianas, and the Virgin Islands) on the basis of the ratio of the population of each insular area to the population of all insular areas.
(ii) Seventy-five percent of the remaining amount will be allocated, using the Community Development Block Grant (CDBG) formula, to metropolitan cities and urban counties that have been funded under either the Emergency Shelter Grants or Emergency Solutions Grants programs in any one year since 2004.
(iii) The amount remaining after the allocation under paragraphs (a)(1) and (2) of this section will be allocated, using the CDBG formula, to metropolitan cities and urban counties that have not been funded under the Emergency Solutions Grants program in any year since 2004 and all other counties in the United States and Puerto Rico.

Translation:

HUD will use the CDBG allocation formula to determine the amount of the CoC's PPRN. HUD will post this on the HUD Exchange website.

Preliminary Pro Rata Need

The U.S. Department of Housing and Urban Development

FY 2019 Continuum of Care (CoC) Geographic Code Report with Preliminary Pro Rata Need (PPRN)

This document details changes in geographic areas, those areas that were added or removed, for the FY 2019 CoC Program Registration and Competition. This document contains the updated list of all geographic areas along with their six-digit geographic code (geo code) for Metropolitan Cities, Urban Counties, and all other counties in the United States.

The following jurisdictions were added in FY 2019:

- California: 061783 – Jurupa Valley
- Florida: 122502 – Pinellas Park
- New York: 360744 – Brookhaven Town
- Washington – 530166 - Burien

The following jurisdictions were removed in FY 2019:

- Florida: 123342 – Winter Haven
- Minnesota – 273150 – Minnetonka
- Minnesota – 273456 – North Mankato City
- Missouri – 294578 – St. Charles

Geographic Code	State	NAME	PPRN
100090	DE	Dover	$72,645
100336	DE	Wilmington	$1,599,860
109001	DE	Kent County	$221,863
109003	DE	New Castle County	$1,698,904
109005	DE	Sussex County	$382,000

CoC Funding Terms:
Final Pro Rata Need (FPRN)

FPRN DEFINITION:

The higher of PPRN or ARD for the Continuum of Care is the FPRN, which is the base for the maximum award amount for the CoC.

TRANSLATION:

The CoC gets to apply for the ARD amount or the PPRN amount, whichever is higher.

CoC Funding Terms: CoC Bonus

FY 2019 COC NOFA DEFINITION:

A CoC is eligible to apply for up to 5 percent of its Final Pro Rata Need (FPRN), or 25 percent of the CoC's Preliminary Pro Rata Need (PPRN) minus its ARD, whichever is greater. New projects created through the CoC Bonus must meet the project eligibility and quality threshold requirements established by HUD in Sections V.C.3.b and V.C.3.c of this NOFA. To be eligible to receive a bonus project, a CoC must demonstrate that it ranks projects based on how they improve system performance as outlined in Section VII.B.1.a of this NOFA.

TRANSLATION:

Bonus funds are additional funds HUD has available to fund new projects.

As long as the CoC has a process to rank projects, it can apply for CoC Bonus funds.

The amount available is set by the formula provided in the NOFA.

CoC Bonus used to be called the Permanent Housing Bonus. It's no longer limited to just PH so HUD now calls it the CoC Bonus.

CoC Funding Terms:
Domestic Violence (DV) Bonus

FY 2019 COC NOFA DEFINITION:

The FY 2019 HUD Appropriations Act provides up to $50 million for "rapid re-housing projects and supportive service projects providing coordinated entry, and for eligible activities that the Secretary determines are critical in order to assist survivors of domestic violence, dating violence, and stalking." In the FY 2019 CoC Program Competition, CoCs will be able to apply for a DV Bonus for Permanent Housing-Rapid Rehousing (PH-RRH) projects, Joint TH and PH-RRH component projects, and SSO projects for coordinated entry (SSO-CE). Except as provided in Section II.B.1.a of this NOFA, a CoC may apply for up to 10 percent of its Preliminary Pro Rata Need (PPRN), or a minimum of $50,000, whichever is greater, or a maximum of $5 million, whichever is less, to create DV Bonus projects.

TRANSLATION:

Special funds limited to creating new projects serving survivors of domestic violence, dating violence, and stalking.

DV Bonus = 10% of PPRN or minimum of $50,000 and maximum of $5 million

Unclear how much there will be in FY 2020

CoC Funding Levels

FY 2019 Continuum of Care (CoC) Program Competition NOFA

CoC Estimated Annual Renewal Demand Report (rev. 7/26/2019)

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CoC Funding: Tier 1 vs. Tier 2

In recent years, HUD has divided the available funding for CoCs into Tier 1 and Tier 2

Tier 1 projects are considered "safe" and will be funded

Tier 2 projects are at risk and may not receive funding

The Tier 2 projects are given a score using a formula

Last year, Tier 1 was 100% of ARA of first-time renewals + 94% of ARA of all other renewals. The remaining amount was in Tier 2.

This formula factors in the CoC's overall score, along with the project's budget and the budgets of the projects that are ranked above it in Tier 2.

CoC Funding: Tier 1 vs. Tier 2

How this works:

◦ The CoC takes it ARAs + Bonus and then figures out where the threshold between Tier 1 and Tier 2 is.

◦ Projects are ranked. (We'll get to that next!)

In 2019, it looked like this for DE-500:

Annual Renewal Demand (ARD)	$8,017,797
Total Tier 1 + Tier 2 (includes Bonus)	$8,418,687
Tier 1: (100% ARA of first-time renewals + 94% ARA all other renewals)	$7,550,244
Tier 2:	$868,443
ARD *less* Tier 1	$467,553
+ CoC Bonus	$400,890
DV Bonus	$397,527
Planning Grant	$240,534
DE-500 CoC – Total Funding Available:	$9,056,748

Tier 1 & Tier 2

- THINK OF TIER 1 AND TIER 2 LIKE COC BANK ACCOUNTS

- AS YOU SELECT PROJECTS FOR INCLUSION IN ONE OF THESE TIERS, YOU ARE DRAWING DOWN THE BALANCE ON THAT ACCOUNT

- THERE ARE NO HUD RULES ABOUT WHICH PROJECTS MUST GO IN TIER 1 OR TIER 2

- THE COC'S PRIORITIZATION POLICIES & SCORING PROCESS HELP DETERMINE RANKING, WHICH IS USED TO ASSIGN PROJECTS TO TIER 1 OR 2

- THERE WILL ALMOST ALWAYS BE A "STRADDLE" PROJECT – THIS IS THE PROJECT THAT HAS PART OF ITS FUNDS IN TIER 1 AND PART IN TIER 2

Tier 1

The Tier 1 amount is larger

Most projects will be included in Tier 1

Tier 2

The Tier 2 amount is smaller

Most CoCs put in a lot of thought about projects going into Tier 2 since their funding is at risk

Delaware Continuum of Care - 2019 Funding Request - Projects Accepted

Rank	AGENCY	PROJECT NAME	TYPE	Final Score	Amount	Funding Type	Tier
1	Ministry of Caring	House of Joseph Residence	PSH	NA	$ 72,206.00	1st Time Renewal	
2	Child, Inc	Rapid Rehousing	RRH	NA	$ 153,036.00	1st Time Renewal	
3	Family Promise	Transitional-Rapid Rehousing	TH-RRH	NA	$ 201,512.00	1st Time Renewal	
4	YWCA Delaware	YWCA Rapid Rehousing Project	RRH	NA	$ 211,706.00	1st Time Renewal	
5	Connections CSP	Judy's House	PSH	93.56	$ 188,539.00	Renewal	
6	Connections CSP	Next Step 2	PSH	91.22	$ 184,396.00	Renewal	
7	Connections CSP	Next Step 4	PSH	85.33	$ 380,646.00	Renewal	
8	Connections CSP	PH for 20	PSH	82.44	$ 378,335.00	Renewal	
9	Connections CSP	New Century	PSH	83.56	$ 1,315,449.00	Renewal	
10	Connections CSP	Enterprise	PSH	91.67	$ 312,926.00	Renewal	
11	Connections CSP	New Hope 2	PSH	80.78	$ 968,014.00	Renewal	
12	The Ministry of Caring	Mary Mother of Hope	PSH	81.44	$ 69,774.00	Renewal	
13	The Ministry of Caring	House of Joseph II	PSH	80.89	$ 402,492.00	Renewal	Tier 1
14	The Ministry of Caring	Bethany House	PSH	81.11	$ 52,604.00	Renewal	
15	Connections CSP	Next Step	PSH	91.78	$ 269,769.00	Renewal	
16	The Ministry of Caring	Bethany House II	PSH	81.11	$ 43,692.00	Renewal	
17	Connections CSP	Next Step 3	PSH	85.56	$ 176,572.00	Renewal	
18	The Ministry of Caring	St. Francis Transitional Residence	TH	76.78	$ 204,225.00	Renewal	
19	The Ministry of Caring	Rapid Rehousing Plus	RRH	75.22	$ 169,147.00	Renewal	
20	West End Neighborhood House	Life Lines II	PSH	75.56	$ 214,596.00	Renewal	
21	Connections CSP	Positive Progress	PSH	74.67	$ 298,500.00	Renewal	
22	Housing Alliance Delaware	Delaware HMIS	HMIS	74.00	$ 96,900.00	Renewal	
23	The Ministry of Caring	Nazareth Permanent Housing	PSH	84.78	$ 164,735.00	Renewal	
24	Connections CSP	Easy Access	PSH	83.78	$ 505,422.00	Renewal	
25	Housing Alliance Delaware	Delaware Centralized Intake	SSO	68.44	$ 261,888.00	Renewal	
26	YWCA Delaware	Home-Life Management Center II	TH	66.89	$ 253,163.00	Renewal	
	YWCA Delaware	Home-Life Management Center II	TH	66.89	$ 77,072.00	Renewal	
27	Family Promise of NNCC	Pathway to Housing	RRH	79.17	$ 324,809.00	NEW - Reallocation + Bonus	Tier 2
28	West End Neighborhood House	Life Lines PSH III	PSH	77.5	$ 161,902.00	NEW - Reallocation + Bonus	
29	Salvation Army	Accelerated Housing Program	RRH	60	$ 304,660.00	NEW - Bonus	
N/A	Housing Alliance Delaware	Continuum of Care Planning	PLAN		$ 240,534.00	$ 8,659,221.00	

2019 Ranking: Tier 1 & Tier 2

DE CoC's Outcomes

Delaware's CoC Funding:

- $6.3 million in 2013 -> $8.22 million in 2019

- 7 agencies receive CoC funding in Delaware for 30 projects
    1. YWCA
    2. Ministry of Caring
    3. Connections
    4. West End Neighborhood House
    5. Family Promise
    6. Child Inc.
    7. Housing Alliance Delaware
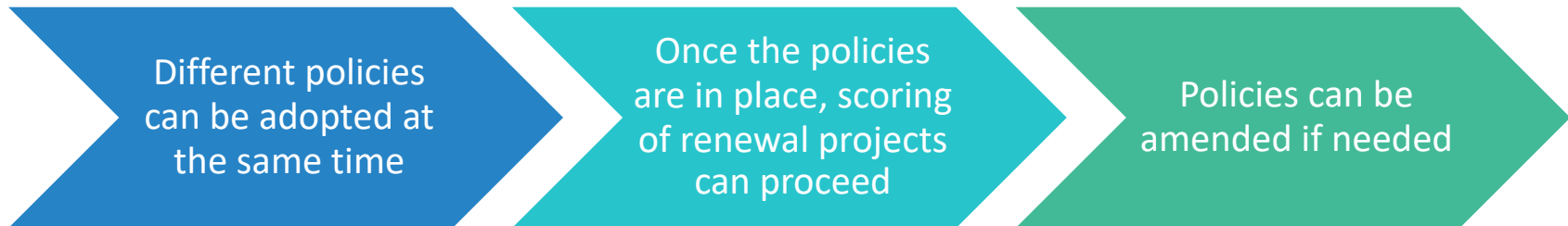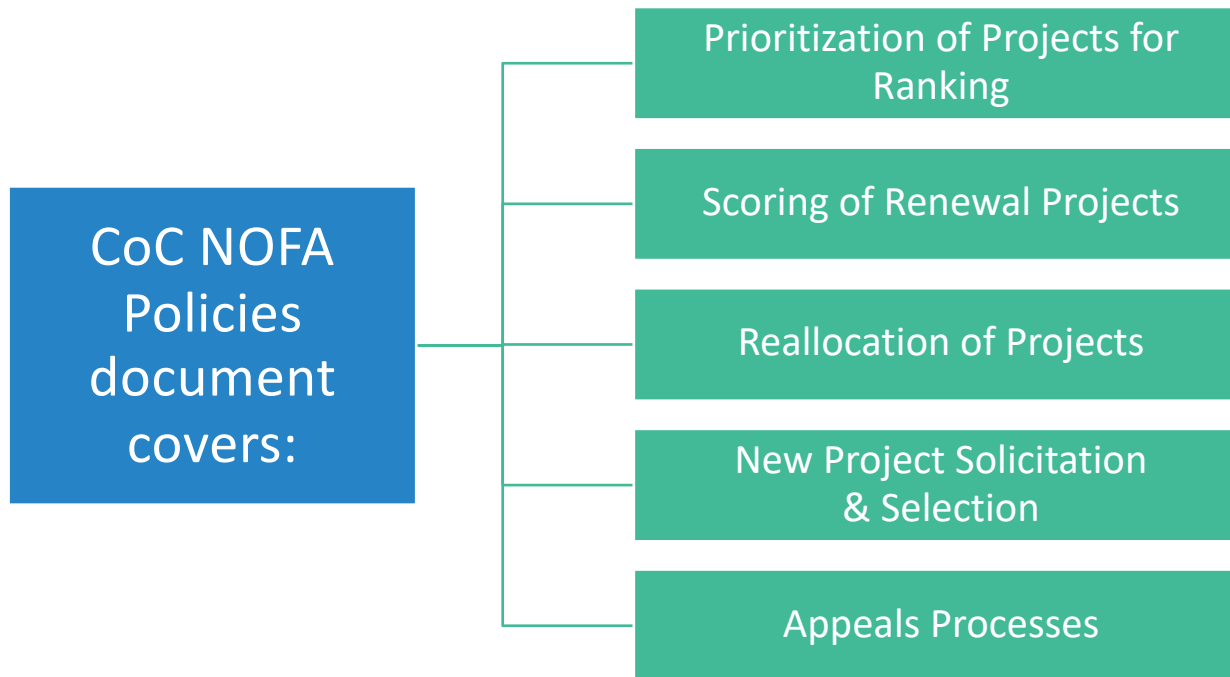
Questions?

WHO DOES WHAT AND WHEN

Timing & Responsibilities

Policies - Timing

Different policies can be adopted at the same time

Once the policies are in place, scoring of renewal projects can proceed

Policies can be amended if needed

CoC NOFA Policies

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                              │ Prioritization of Projects  │
                              │          for Ranking        │
                              └─────────────────────────────┘
                              ┌─────────────────────────────┐
┌──────────────┐              │ Scoring of Renewal Projects │
│   CoC NOFA   │              └─────────────────────────────┘
│   Policies   │              ┌─────────────────────────────┐
│   document   │──────────────│   Reallocation of Projects  │
│   covers:    │              └─────────────────────────────┘
└──────────────┘              ┌─────────────────────────────┐
                              │  New Project Solicitation   │
                              │        & Selection          │
                              └─────────────────────────────┘
                              ┌─────────────────────────────┐
                              │     Appeals Processes       │
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Timing

Sequential

- Policies must be adopted first
- Scoring must precede reallocation of poor performers
- New project solicitation and review must precede new project selection
- Scoring, reallocation decisions and new project selection must precede ranking

Concurrent

- All policies can be adopted at the same time
- Project scoring and new project solicitation release can run on parallel tracks

Roles & Responsibilities

Scoring Committee	CoC Board	HAD
• Adopt Evaluation & Scoring Tools • Assist in scoring of renewal projects • Work on selection of new projects • Make recommendations for reallocations • Rank projects for Priority List	• Review and approve policies • Review scoring, new project selection, ranking and reallocation recommendations made by Scoring Committee and approve/adopt decisions • Review appeals	• Provide support for CoC Board & Scoring Committee • Support development of policies & implementation • Support renewal evaluation & scoring process • Support new project solicitation & selection process • E-snaps project application review • Complete Consolidated Application • Complete Priority List • Submit Application

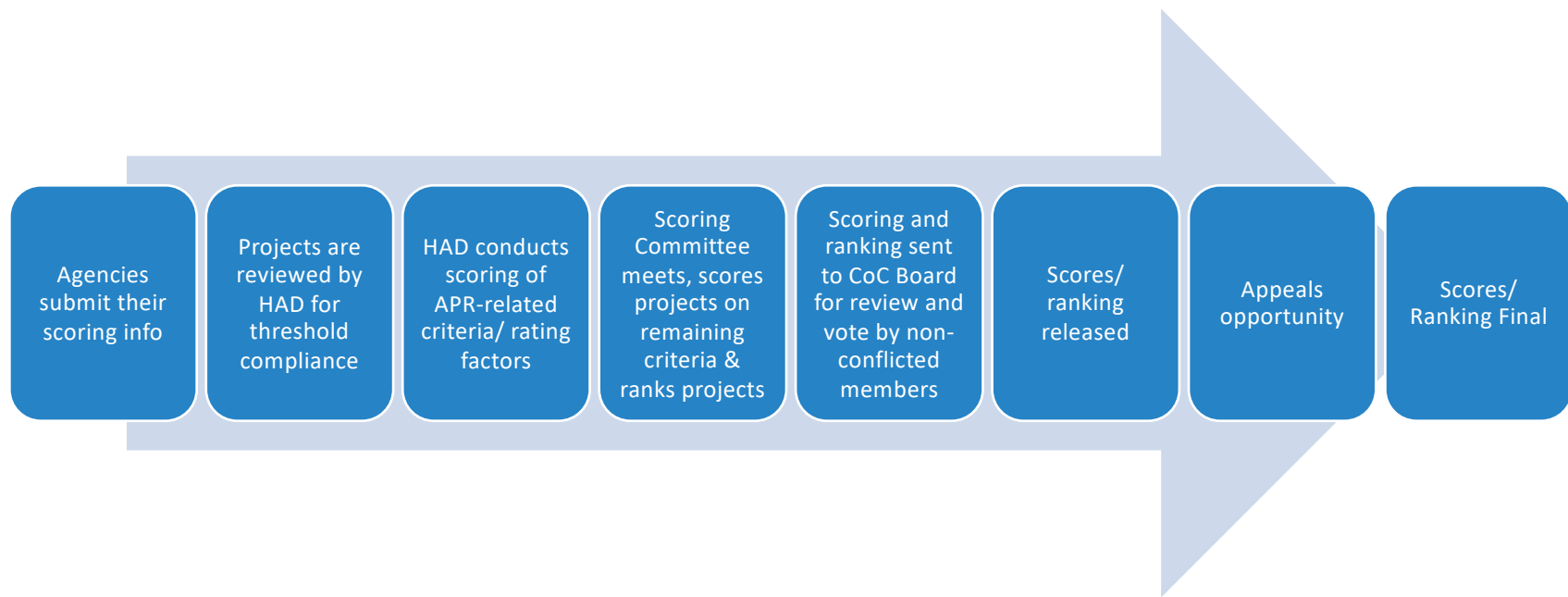# Roles & Responsibilities: Scoring Committee

FOLLOW LOCAL POLICIES

◦ Prioritization Policy
  ▪ This policy outlines the process by which the Delaware CoC makes decision about how to prioritize projects for funding/ranking

◦ Renewal Scoring Policy
  ▪ This policy outlines the basic threshold requirements to be eligible to re-apply for CoC funds in Delaware and provides an outline of the process to score renewal projects

◦ Reallocation Policy
  ▪ This policy outlines the process by which projects are voluntarily or competitively reallocated in the Delaware CoC

◦ New Project Selection Policy
  ▪ This policy outlines the process for issuing a solicitation for new funds made available through the bonus funding or reallocation and selecting new projects

◦ Appeals Policy
  ▪ This policy outlines the circumstances under which an applicant can submit an appeal, the process to submit an appeal and the process for review and decision-making regarding appeals

Roles & Responsibilities: Scoring Committee

PROJECT EVALUATION

o Review & evaluate new project applications

o Evaluate renewal project performance

o Use an objective, data-driven approach

o Performance Outcomes
  ▪ Align performance measures with the goal to end homelessness in Delaware
  ▪ Align with HUD policy priorities

Project Scoring & Ranking: Process for Renewal Projects

Agencies submit their scoring info → Projects are reviewed by HAD for threshold compliance → HAD conducts scoring of APR-related criteria/ rating factors → Scoring Committee meets, scores projects on remaining criteria & ranks projects → Scoring and ranking sent to CoC Board for review and vote by non-conflicted members → Scores/ ranking released → Appeals opportunity → Scores/ Ranking Final

Roles & Responsibilities: Scoring Committee

MAKE REALLOCATION DECISIONS

The process by which CoC funds - in part or in whole - are taken from an existing project to create a new project.

VOLUNTARY

A CoC-RENEWAL grantee chooses to turn in existing grant funds.

COMPETITIVE

The CoC Scoring Committee or CoC Board decides to reallocate a project's funds based on project performance, local need, compliance, and/or the HEARTH Act measures.

PARTIAL VS. FULL REALLOCATION

New Project Selection

- If funding available, a new project solicitation is released
  - Funding available through the "Bonus" or reallocation of existing projects
  - Funding can be used to expand existing projects
- Before a new project solicitation is released, it is recommended that CoCs go through a process to determine what the priorities are for a new project
- A new project solicitation is drafted, reviewed and approved for release
- Aim is to distribute as widely as possible - HUD wants CoCs to demonstrate that they are open to new agencies as applicants
- New project responses to the solicitation are reviewed and new project applicants are selected
  - **In DE-500, this is done by the Scoring Committee and the Board approves**

Roles & Responsibilities: Scoring Committee

PROJECT RANKING AND PRIORITIZATION

Once the CoC has scored renewal projects, determined reallocations and selected new projects, project ranking can begin

- Project Ranking determines the order of projects on the Priority List
- Projects will be numbered – a project ranked 1 on the Priority List is at the top
- There is strategy in ranking
- The CoC's priorities matter a great deal when it comes to determining the final ranking for the Priority List

1.
2.
3.
4.
5.

Ranking Considerations

There a few factors to be aware of that can complicate ranking:

- DV Bonus Projects
  - If DV Bonus selected as DV Bonus, will not use CoC Bonus or Reallocated funds
  - If ranked above other new projects and NOT selected for DV Bonus, project will be funded through CoC Bonus or Reallocated funds
  - Recommend placing at bottom of ranking
- Expansions – a new project is created that expands an existing project (typically by adding more units or services)
  - New expansions will be ranked with the project being expanded if approved
- Consolidations – when 2-4 individual projects are combined into a single project
  - CoC can choose which project's ranking to use if approved
- Tier 2 Strategy

Compliance

Compliance is reviewed by Housing Alliance Delaware.

Any compliance issues or concerns that are identified are brought to the Scoring Committee for review.

2020 CoC Timeline

Policy Approval

◦ CoC Board Meeting on June 4th to review/approve *CoC NOFA Policies*

Meeting in June/July 2020:

◦ Evaluate *Renewal Projects*

◦ Create tentative project ranking

Meeting in August 2020:

◦ Review *New Project* applications

◦ Finalize project ranking and reallocations (if needed)

Delaware Continuum of Care

Discussion

THOUGHTS, COMMENTS & QUESTIONS