*Attendance:* Carrie Casey (Chair), John Bates (Vice Chair), Brandy Nauman, Deborah Gilbert White, Debra McKenna, Jo Allegro Smith, Kimberly Brockenbrough, Kimberly Ellis, Marcey Rezac, Ruthann Messick

Call-in: Marlena Gibson

Board Members Not Present: John Cook, Paula Witcher, Renee Beaman, Stephanie Staats, Susan Kent

Had Staff: Rachel Stucker, Cher Chandler, Lisa Forever, Erin Gallaher

Call to order: Carrie C. 10:01 AM

- Welcome HAD New Executive Director, Rachel S.
  - Introductions and Sub-Committee Involvement
  - Rachel S. provided her background, experience, and vision for HAD
- Board Member Resignations and Status
  - o Dmitry P., Community Legal Aid Society, Inc. (CLASI)
  - Julio S., Sussex County Probation & Parole
  - 16 current board members
  - <u>Co-Chair needed for Advocacy & Policy Sub-Committee</u>
  - o Solicit board members from CLASI and reentry sector
- HAD Transition
  - Rachel began with HAD on 03/02; Sara W. will remain onboard to help w/transition until 03/27
  - Carrie C.- 'Thank You' card for all to sign to present to Sara W.
  - Tyler Berl, Manager of Community Development & Advocacy, departure from HAD 03/05/2020; Rachel S. will be looking to hire for this position
- Approve January Minutes
  - Corrections to be made
    - Ruthann M. to be added to attendance record
    - <u>11/06/2019 board approval date changed from 11/06/2020</u>
    - Quarterly Mtg date change from 01/2019 to 01/2020
  - **MOTION** by Carrie C.
    - <u>John B</u>. Approved as corrected
    - Seconded by <u>Ruthann M.</u>

- HAD HUD Visit
  - Erin G.- HAD first HUD visit week of 02/10
  - Scope of visit related to 3 specific grants/draws
    - CoC Planning, Centralized Intake (CI), Community Management Information System (CMIS)
  - Documentation was submitted to HUD by 02/28 deadline
  - Overall positive visit, with some recommendations for improvement
    - Brandy N.- report will be helpful during grant season
    - Rachel S.- HUD usually gives 60-90 days to make corrections
- CoC Business
  - o DMA Debrief- Carrie C. summarized main categorical points of debrief
    - NOFA season is an all year activity
    - Debrief will be a standing item at each board meeting going forward
    - HAD getting DMA on board to assist w/application due to no CoC Program Manager
    - Carrie C. reviewed proposal and CoC Planning funds can be used for <u>DMA</u>
      - Carrie, Brandy, Rachel to take to full board for approval
    - Debrief was received late
      - Internal discussions took place with Carrie C. and Sara W.
      - <u>Carrie C. can send to board if HAD board does not need to</u> <u>approve</u>
        - <u>Rachel S</u>. does not believe HAD board needs to approve
    - Brandy N.- priority is having DMA look at Scoring Tool(s)
      - Time to allow providers to be comfortable using tool(s)
      - Attainable goals
      - Make sure HUD requirements are met
      - Help with HAD-specific scoring data elements (CI, CMIS, CoC)
      - DMA facilitate education & TA
      - DMA provide recommendations on how to engage
        - Provider feedback sessions
    - Carrie C.- working w/DMA should be a clear and transparent process with full membership
    - John B.- scoring should be happening year-round; Ministry of Caring (MoC) wants to know where they stand throughout the year; needs to know areas needing improvement prior to application

- Brandy N.- scoring is a huge responsibility and Scoring Committee needs to make sure the Scoring Tool is correct before doing year-round scoring of projects; not experts on HUD regulations
- Carrie C.- Data
  - data-driven discussions needed with DMA then presented to board, then full membership
  - o Annual reports were not completed
  - System Performance measures were due to HUD by 02/28
  - April Quarterly Meeting- detailed discussion on data system performance and outreach
  - Need to fund where the gaps exist and think about what real community engagement looks like
    - Lack of partnerships
      - Head Start
      - Housing Authorities
- NOFA release date most likely May 15<sup>th</sup>
  - Rachel- CoC registration already went out and was due 03/05—HAD did not need to submit changes
    - Usually 6-8 weeks between registration > Grant Inventory Worksheet (GIW) > NOFA
- o DV Bonus
  - No one applied for DV Bonus last NOFA
  - Need to work w/DV community, engagement
  - Working Group formed Carrie C., John B., Marcey R., Cher C.
    - Gaps Analysis Discussion
    - First meeting w/DV staff on 03/11
- Board Nominations
  - Tyler S., Family Promise, nominated to replace Carolyn Gordon
  - **MOTION** to take to full committee by Carrie C.
    - <u>Brandy N.</u> Approved
      - Seconded by Marcey R.
- Sub-Committee Updates
  - Jo A.- Service Solutions
    - Many attended first meeting held 01/2020
      - Follow-up w/committee electronically has been slow
        - MoC and Salvation Army staff excellent response
    - Solution-focused group

- Working to update Guide to Services before moving forward
  - All members to share input in updating resources
  - 2017 Guide to Services has outdated information
  - <u>Kim B. suggested to follow Dover's resource guide/format</u> <u>that has GIS Mapping > directions to resources > helps</u> <u>users find local community resources</u>
  - Sara Keifer helpful with providing info on this
- <u>Rachel S.- Guide to Services would be good to add to HAD</u> website
- Rachel S. will provide Jo with Sara K.'s contact information
- DeBorah G.- Advocacy & Policy
  - First meeting held 01/2020
  - Discussed scope of work to do as a group
  - Want to be actively engaged on state & federal level
  - Next meeting to take place in 03/2020
  - <u>Areas/Concerns</u>
    - How to find out what is happening with homelessness?
    - What is happening for persons who lack a permanent address to vote?
  - Carrie C.- Spoke on DeBorah's vast knowledge and high-level experience with education, policy, and advocacy
  - Carrie C.- Advocating Efforts
    - Tyler B. was actively involved with efforts to stop criminalization of panhandlers
    - Successful advocacy for Sussex Co. Code Purple to be housed at old state police barracks, Troop 7
      - Sent letters to Sen. Lopez and Speaker of House Schwartzkopf
        - Rcv'd appreciation letter from both reps
- John B.- Coordinated Entry
  - First meeting held in 12/2019 w/good attendance
  - Goal is to prioritize agenda items, take action on things that need to be addressed now
  - Members are interested in looking over and/or helping to develop Scoring Tool(s)
  - Bring draft of DMA Scoring Tool to next meeting
  - Lisa F. provided CI numbers for review

- Time of Meetings
  - Board members miss meetings due to Governor's Cabinet Council Meeting falls on same day as board meeting
    - John C., Marlena G., Renee B.
  - **MOTION** to shift meeting date to 2<sup>nd</sup> Wed 10 am by Carrie C.
    - John B. Approved
  - <u>Carrie C. will check w/NCALL</u> to confirm following meeting dates:
    - May 13<sup>th</sup>
    - Sept. 9<sup>th</sup>
    - Nov. 18th
- Engagement Activities
  - Cher C.- update on community engagement activities
    - Delaware Technical & Community College, all campuses
      - Several meetings and engagement activities
      - George Campus Dean working on support letter for CoC
      - Creative Vision Factory (CVF)
        - Under Horizon House umbrella
        - Day and Art Center
        - CI staff go each Wed to complete VI-SPDAT assessments
        - CVF completed PIT surveys
      - Department of Correction, Plummer Community Correction Center (Reentry)
        - Warden and treatment staff will receive VI-SPDAT training on 03/12
      - Food Bank of Delaware (Education & Training, Workforce Development)
        - Ruthann M. working on providing updated letter of support
        - Ruthann M. willing to provide overview of what education & training for Culinary School will look like for provider/client population
      - The Warehouse (youth 18-24)
        - Youth agreed to have HAD staff on-site to connect w/youth experiencing homelessness
        - Grand Opening of facility will be end of March or early April
      - Need for expanded outreach in Kent and Sussex Counties
      - <u>Cher C. to provide McKinney-Vento educational info link</u>
      - Cher C.- Dual role w/HAD consists of CoC administrative work and community engagement

- Reports & Discussions
  - Carrie C.- HAD completed CI & System Performance reports
    - <u>Review CoC report and provide comments and/or edits</u>
    - System Performance data is outdated
  - o Lisa F.- CI report and request for comments and/or edits
    - Emergency Shelter (ES) Data
      - FY19 AVG 11,888 unique people connected w/Centralized Intake
      - FY19 AVG 114 calls and 35 e-mails received each day
      - Increased use of texting to 833-FIND-BED number
    - Referrals
      - FY19 1,889 referrals were completed
        - 67% ES
        - 18% cancelled by Provider
          - Client did not show/access shelter
        - 13% declined by provider
        - o 2% data elements missing
          - Improvement from FY18, FY17
    - Diversion
      - <u>Carrie C. request AVG cost to assist clients</u>
        - o Lisa F. will check with Alice Davis (DSHA) to get info
      - AVG VI-SPDA score 6.99
        - Received 60% of assessments from providers who do not provide emergency shelter
      - <u>Correction of AVG monthly diversion communications from 37 to</u> 87
    - Rapid Re-Housing (RRH) / Transitional Housing (TH)
      - 20 households not able to use program due to lack of case manager communication
      - CI is linking w/case manager and/or provider to resolve communication gap between participant and housing provider
    - RRH LOT
      - % high clients given option to choose RRH or Permanent Supportive Housing (PSH)
        - When client opted for other housing program initial date entered on list remained instead of new date showing moved to new housing program (i.e., PSH to RRH)
        - o Kim B.- info needs to be in narrative of NOFA application
    - RRH
      - FY19 Sussex County referrals increased from 69 to 97
        - More openings to refer

- Possible providers receiving more funding
- PSH
  - FY197% increase of chronically homeless
  - 10/05/19 there are 75 active priority on Wait List
  - CI staff cleaning up data
    - Continuous check-ins with clients
    - 62 households actively working on securing documentation
    - Housing Specialist have easy access to scan documentation
    - Case manager info is entered in CMIS
    - Christiana Care sends ROI and supporting documentation

## • Kim B.- System Performance report

- Vinay P. worked on measures to be sent to HUD
- Recommendations from meeting matched those of DMA
- Returns to homelessness
  - April 1 more data will be collected deeper dive into CI data
    - Target those returning to homelessness
    - RRH bridge to support those in subsidized housing
- Joint TR model a way to reduce time and fill in gaps of homelessness
  - Not many continuum-wide strategies to address
- Discussion with Judson Malone and Stephen Metraux
  - How can the CoC strengthen PATH outreach efforts
  - Increase outreach opportunities
- Earned Income Increase
  - CoC needs Workforce Development in place for NOFA
- First Time Homeless
  - $\circ$  13% reduction
    - Not celebrating due to no data to support why decrease
      - Jo A.- CRC celebrated reduction
        - 70 Sussex families prevented from eviction
        - 5 Kent families prevented from eviction
        - Jo A.- Sussex Co. Steering Committee w/Susan K. working hard to prevent another shelter from closing (Code Purple)
          - County successful in using local motel
- Exits to PH
  - MoC staff successful in developing form and procedure for gathering exit info at time of intake
    - Decreased unknown exits
    - John B. will execute in sharing form

- Sunday Breakfast Mission
  - Guide Star Research has SBM board
    - Kim B. will reach out to promote using CMIS
- Carrie C.- DSAMH made contact to meet w/CoC
- Carrie C.- Stephen M. trying to meet with Philadelphia outreach to connect DE with their best practices

## • PIT Overview

- o Erin G.- Much volunteer engagement
  - Need more volunteers for Kent and Sussex
  - News reporter and Lt. Governor participated in PIT
  - Currently in data entry phase w/surveys
  - Some challenges
    - Outreach locations
    - Safety and access to locations
    - More relationships need to be established prior to the PIT
      - $\circ$  Continuous follow-up
    - Institute PIT procedures w/launch sites

Meeting Adjourned at 12:25 PM Minutes Submitted by Cher Chandler